

## Appendix 2: Corporate Risk Register 2015/16, Q3 (Summary)

<b>IMPACT</b>	<b>High</b>	3. Lack of robust financial analysis in capital investment proposals	1. Loss of performance/ Staff not engaged/ motivated 2. Insufficient plans for financial sustainability of properties 8. Commercial skills not available to diversify income streams 9. Commercial programme not in place	
	<b>Medium</b>	7. Ineffective communication of corporate direction externally	↓ 10. MFF (MoorLIFE 2020) bid  4. Delivery fails to increase ownership and understanding in communities	
	<b>Low</b>	6. Medium term financial plan not in place		
		<b>Low</b>	<b>Medium</b>	<b>High</b>
<b>LIKELIHOOD</b>				

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### Corporate Risk Register: list of risks

1. Loss of performance/ delivery in a time of uncertainty as a result of staff not being engaged and motivated
2. Insufficient plans in place to realise financial sustainability of our properties in future years (updated risk from 2014/15)
3. Failure to ensure robust financial analysis and financial objectives in the assessment of significant capital investment proposals (carried over from 2014/15)
4. Failure to deliver in a way that we increase ownership and understanding of our policies among communities
5. *Failure to commit, and plan, to replace our ICT infrastructure in 2015/16 to underpin our corporate strategy (updated risk from 2014/15):*  
Q1 REMOVE FROM REGISTER
6. Failure to have a medium term financial plan in place 2015-19 (updated risk for 2014/15)
7. Failure to effectively communicate our corporate direction to external audiences
8. Failure to have the appropriate commercial skills to help us diversify income streams (updated risk from 2014/15)
9. Failure to have a clear, effective and well planned commercial programme in place (updated from 2014/15 register)
10. Moors for the Future (Moorlife 2020) failure of:
  - a) the Authority providing an increased level of support to MFF
  - b) partners contributing sufficiently
  - c) delivering against the project objectives.

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Corp. Obj	Risk Description	Existing controls	Risk before mitigation	Additional mitigating action	Risk rating with mitigating action LxI (expressed as Green, Amber or Red)						Timeframe of action	Lead officer	How monitor/ indicator	Quarterly update
						Start	Q1	Q2	Q3	Q4				
S2	10. Moors for the Future (Moorlife 2020) failure of: a) the Authority providing an increased level of support to MFF b) partners contributing sufficiently c) delivering against the project objectives.	MFF business plan in place.  RMT risk assessment.	<b>Likelihood: High</b>  <b>Impact: High</b>	Programme and project planning of activity for timely decision making	<b>Impact</b>	High	High	High	Medium		a) Dec '15  b) ongoing  c) ongoing	JC	RMT/ SMT  Strategic Management Group (MFF)  Quarterly monitoring	Successful EU Life bid.  a) Corporate planning in place to support delivery. b) Continuing to develop partnership agreements to confirm contributions from partners. c) Project planning underway.
					<b>Likelihood</b>	High	High	Medium	Medium					
					<b>Rating</b>	RED	RED	AMBER	AMBER					